



2020 Budget Plan

Attached please find the proposed draft general FY2020 budget plan and Materials Recovery Facility budget plans. Each of these budgets are balanced. These proposed budget plans' were reviewed by the Board of Supervisors at on October 9, 2019, November 6, 2019, and December 4, 2019. At this time, the BOS approved the budget plan for a duly noticed public hearing scheduled on December 26, 2019 at 6:30pm. Please consider within the budget narrative, the budget summary and budget detail sections for a comprehensive understanding of the Districts operations.

Budget Plan Details

GENERAL FUND

Major Projects this year include a Stormwater Project on the property of the MRF, Stormwater/wetlands project at the Gleason Road transfer station and replacing the circa 1975 Kamatsu 200 Excavator. Cost for these projects have been budgeted \$60,000, \$50,000 and \$125,000 respectively. The excavator will be paid from unreserved fund balance within the budget. Cash from unreserved fund balance in the amount of \$150,000 will be paid to member towns on a proportional basis. Total staff lines include a 2% COLA. The part-time Outreach program position will be full-time to further services to district towns pursuant to Act 148. Total staff cost has decreased 7.8% from last years budget, due to turnover and three senior staff retiring.

There is a 1.8% increase over last year's budget, if you back out the excavator. This off-set gives a budget of \$2,085,066 or an 8.3% increase over last years budget. This does not include \$150,000 back to the towns. Total anticipated expenditures are \$2,235,066. Anticipated revenues are \$2,085,006.

The Materials Recovery Facility (MRF) balanced budget is \$85,317.

Within this year's budget plan format, you will see columns on the 2018 budget, the 2018 actual, the 2019 Budget, the 2019 actual to October 31, 2019 and the proposed 2020 budget with percent change and a notes column. The most noticeable changes in this year's budget will include a note indicating what it is. These notes will also be indicated in this narrative by program, (Administration, Recycling, C&D, HHW, Food waste, Transfer Station, MRF) and a proportional perspective of total expenditures (pie chart).

More Beyond the Notes:

ADMINISTRATIONS

Revenue

- General Revenue include what is received from First Light Fiber lease space, from Casella for an old baler, sale of books, and propane tanks.
- Grants include funds from the State for our SWIP grant which offsets cost associated to HHW.
- Tipping surcharges includes \$19.97 a ton for trash within the district. There is no proposed increase for 2020.
- Weighing includes what is received at the MRF for weighing trucks for the police departments and private haulers.

Expense

- Legal fees are budgeted at \$13,000 this year. This could be much higher and a high risk.
- Dues, subscriptions & meetings whet up slightly to include additional training for new employees.
- Property and Liability includes changes that were not considered in some time.

- MRF utilities and repairs include water & sewer, Insurance, repairs, and \$60,000 to mediate stormwater issues mandated by the state to come into compliance. Mediation could be more depending on what is in the State new standards not yet in place.
- Website cost include additional funds to upgrade its functionality and enhance outreach coordination with district towns.

RECYCLING

This program can be volatile based upon current markets. Inputs of specific materials may determine operational adjustments if losses increase. On going review of operations, if warranted, may include price adjustments at the Gleason Road transfer station

Revenue

- This program is barely sustaining itself due to market conditions.
- District Town Recycling includes recycling material brought in from town separate from the district based on the market.
- The yard waste program includes revenue from Burlington Electric for the ground material and from local sources.
- The Backyard Compost Program includes sale of compost bins and kitchen scrappers. Historically this program has been almost non-existing in practice. In July 1, 2020 Vermont law requires that this material will not be allowed in landfills. When the demand increases its cost will need to off-set expenses.

Expense

- Recycling Pulls Towns – This is the cost associated with the pull of boxes from the Towns to the MRF.
- Town Recycling Profit refers to revenue given back to the Towns after all cost have been paid. This is market driven.
- Processing Fee is what the District pays for sorting out recyclables at the MRF. Increased cost is associated into the CPI.
- Yard Waste Expense is the cost associated with having a vendor grind the brush and clean wood, then haul it away.
- Compost Expense is to purchase composters.
- Education includes promotion of issue related to ACT 148 to the general public.

CONSTRUCTION & DEMOLITION

Revenue

- This is level funded revenue source.

Expense

- This includes a level funded expense.

- The replacement of the excavator has been added to this program. This could be done better within a Capital Improvement Program (CIP). Payment for this equipment will come from unrestricted fund balance.

HOUSEHOLD HAZARDOUS WASTE

Revenue

- This has level funded revenue source

Expense

- This program historically runs at a high deficit which provides a very high value to member towns. This includes an freon, e-waste collection. Also, the HHW collection facility open six days a week from 7:00am to 3:00pm. It also includes out-reach to each member towns thirty-two (32) times in 2020.

FOOD WASTE

Pursuant to Vermont Law, starting July 1, 2020 all food wastes shall be recycled and diverted from landfills. It is expected that this material will increase this year.

Revenue

- Revenues include sales received at the transfer station. It is currently \$ 0.40 per gallon.

Expense

- Expenses include the cost to process food waste. This may change with changes in volumes received. This program essentially should pay for itself.

TRANSFER STATION

The Fees Schedule to increase the minimum scale fee, and other items for out-of-district and for those that don't have a permit, to include commercial organizations, should be looked at to minimize expenses. Currently in several programs, in which it is costing users much less than what it is costing us to process it.

Revenue

- Transfer Station Fees includes general revenue received over the scales from the general public without the surcharge fee.
- Transfer Station C & D Lower is material that goes out strictly as trash.
- Sale of Metal market has also been in decline.
- Capital Replacement includes monies (\$125K) from the unreserved fund balance to replace the very old excavator and further work at Gleason Road.

Expense

- Capital Expense line includes \$50,000 for work in mitigating ongoing wetlands and stormwater issues. This work is expected to be completed this year. When it is completed, visitors to the transfer station will see an improved entrance.

MATERIAL RECOVERY FACILITY

Revenue

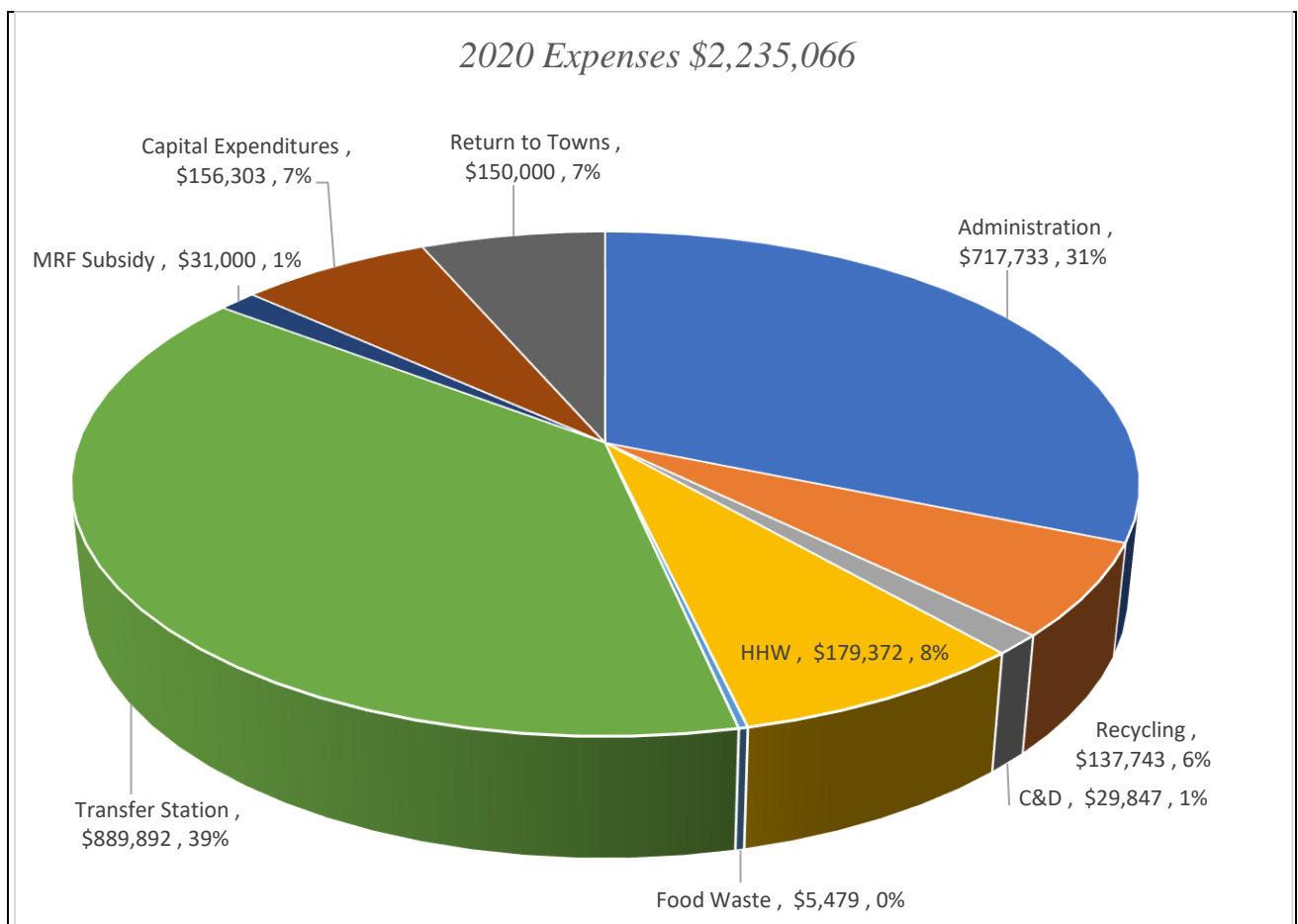
- Rent Income included deferred revenue from leasing the facility.
- Other Financing Source includes adjustment in insurance.

Expense

- Are self-evident by line. And is a balanced budget.

A PROPORTIONAL VIEW

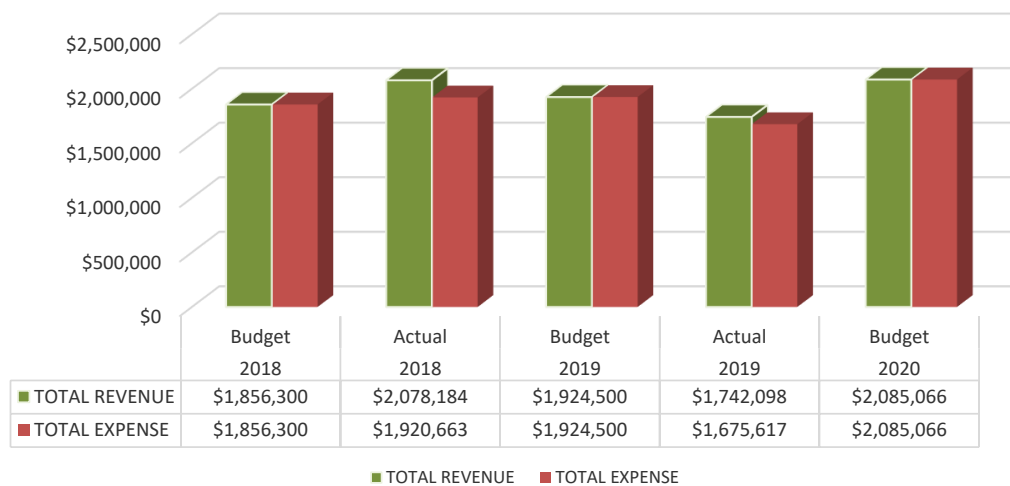
All expense programs are represented in the 2020 expenses pie chart by category with dollar and percentage values.



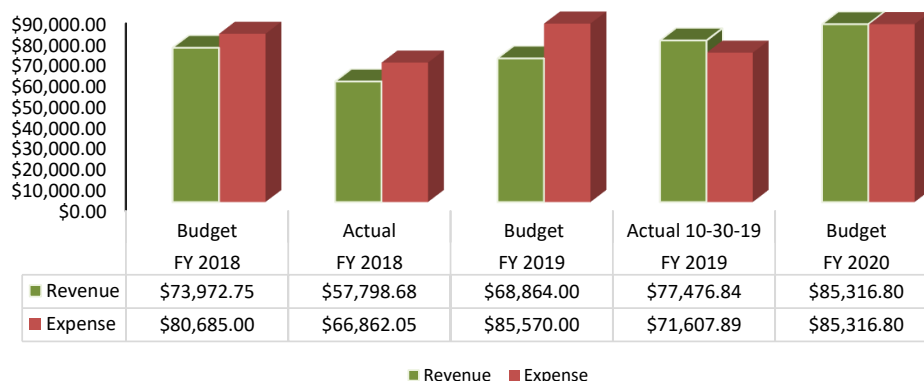
Rutland County Solid Waste District 2020 Approved Budget Summary

2020 Draft Budget Plan	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2019 Actual 10-31-19	Difference 2019	% Used 2019	FY 2020 Budget	% Incr/Decr
ADMINISTRATION								
Revenue	\$738,700	\$904,240.32	\$835,800	\$777,408.89	\$58,391.11	93%	\$891,840	6.7%
Expense	\$590,709	\$614,194.21	\$650,601	\$499,334.82	\$151,266.18	77%	\$717,733	10.3%
RECYCLING								
Revenue	\$85,200	\$101,991.46	\$91,200	\$77,337.58	\$13,862.42	85%	\$79,200	-13.2%
Expense	\$163,558	\$166,569.48	\$152,959	\$154,313.02	-\$1,354.02	101%	\$137,743	-9.9%
C&D								
Revenue	\$152,000	\$222,989.18	\$187,000	\$190,941.40	-\$3,941.40	102%	\$187,000	0.0%
Expense	\$48,505	\$23,938.59	\$33,578	\$57,046.06	-\$23,468.06	170%	\$154,847	-11.1%
HHW								
Revenue	\$80,000	\$57,752.40	\$85,000	\$51,087.17	\$33,912.83	60%	\$85,000	0.0%
Expense	\$172,730	\$177,994.26	\$195,879	\$149,007.90	\$46,871.10	76%	\$179,372	-8.4%
FOOD WASTE								
Revenue	\$62,400	\$0.00	\$2,500	\$78.00	\$2,422.00	3%	\$5,723	128.9%
Expense	\$47,216	\$8,413.39	\$5,560	\$5,037.22	\$522.78	91%	\$5,479	-1.5%
TRANSFER STATION								
Revenue	\$738,000	\$791,211.00	\$723,000	\$645,245.33	\$77,754.67	89%	\$836,303	15.7%
Expense	\$833,582	\$929,553.12	\$885,923	\$810,878.16	\$75,044.84	92%	\$889,892	0.4%
TOTAL REVENUE	\$1,856,300	\$2,078,184.36	\$1,924,500	\$1,742,098.37	\$182,401.63	96%	\$2,085,066	138.1%
TOTAL EXPENSE	\$1,856,300	\$1,920,663.05	\$1,924,500	\$1,675,617.18	\$248,882.82	96%	\$2,085,066	-20.2%
VARIANCE	\$0	\$157,521.31	\$0	\$66,481.19	-\$66,481.19	0%	\$0	

2020 General Budget Summary



2020 MRF Budget Summary



Rutland County Solid Waste District 2020 Draft Budget Plan

2020 Draft Budget Plan	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2019 Actual 10-31-19	Difference 2019	% Used 2019	FY 2020 Budget	% Incr/Decr	Note
REVENUE									
ADMINISTRATION									
General Revenue	\$39,400	\$15,152.31	\$15,900	\$19,460.28	-\$3,560.28	122.4%	\$18,000	13.2%	No rate increase. (\$19.97*42K Tons)
Donations	\$0	\$0.00	\$0	\$0.00	\$0.00	0.0%	\$0	0.0%	
Grants/Teljet Lease	\$29,000	\$32,376.00	\$29,600	\$62,565.11	-\$32,965.11	211.4%	\$35,000	18.2%	
Tipping Surcharges	\$670,000	\$856,672.01	\$790,000	\$695,353.50	\$94,646.50	88.0%	\$838,740	6.2%	
Weighing	\$300	\$40.00	\$300	\$30.00	\$270.00	10.0%	\$100	-66.7%	
Total Revenues	\$738,700	\$904,240.32	\$835,800	\$777,408.89	\$58,391.11	93.0%	\$891,840	6.7%	
RECYCLING									
District Town Recycling	\$3,500	\$5,862.42	\$5,000	\$9,320.54	(\$4,320.54)	186.4%	\$5,000	0.0%	
Sale of Recyclables	\$20,000	\$35,480.40	\$30,000	\$21,098.88	\$8,901.12	70.3%	\$28,000	-6.7%	
RCSWD Recy Pick Ups	\$200	\$0.00	\$200	\$0.00	\$200.00	0.0%	\$200	0.0%	
Municipal TS Revenue	\$0	\$0.00	\$0	\$0.00	\$0.00	0.0%	\$0	0.0%	
Yard Waste Program	\$55,000	\$54,405.14	\$50,000	\$38,952.22	\$11,047.78	77.9%	\$40,000	-20.0%	
Grants	\$1,500	\$3,500.00	\$3,500	\$3,500.00	\$0.00	100.0%	\$3,500	0.0%	
Backyard Compost Program	\$5,000	\$2,743.50	\$2,500	\$4,465.94	(\$1,965.94)	178.6%	\$2,500	0.0%	
Total Revenues	\$85,200	\$101,991.46	\$91,200	\$77,337.58	\$13,862.42	84.8%	\$79,200	-13.2%	
C&D									
Transfer Station C&D Upper- Sort	\$35,000	\$23,146.75	\$25,000	\$15,706.40	\$9,293.60	62.8%	\$25,000	0.0%	
Transfer Station C&D Upper-Clean Wood	\$12,000	\$12,998.17	\$12,000	\$10,979.25	\$1,020.75	91.5%	\$12,000	0.0%	
Transfer Station C&D Lower	\$105,000	\$186,844.26	\$150,000	\$164,255.75	-\$14,255.75	109.5%	\$150,000	0.0%	
	\$152,000	\$222,989.18	\$187,000	\$190,941.40	-\$3,941.40	102.1%	\$187,000	0.0%	
HHW									
HHW Service Fees	\$27,000	\$39,780.18	\$35,000	\$33,484.69	\$1,515.31	95.7%	\$35,000	0.0%	
E-Waste Revenue	\$18,000	\$16,569.22	\$15,000	\$16,375.98	(\$1,375.98)	109.2%	\$15,000	0.0%	
Grants	\$35,000	\$1,403.00	\$35,000	\$1,226.50	\$33,773.50	3.5%	\$35,000	0.0%	
Total Revenues	\$80,000	\$57,752.40	\$85,000	\$51,087.17	\$33,912.83	60.1%	\$85,000	0.0%	
Food Waste									
Food Compost Revenue	\$62,400	\$0.00	\$2,500	\$78.00	\$2,422.00	3.1%	\$5,723	128.9%	
Grants	\$0	\$0.00	\$0	\$0.00	\$0.00	0.0%	\$0	0.0%	
Total Revenues	\$62,400	\$0.00	\$2,500	\$78.00	\$2,422.00	3.1%	\$5,723	128.9%	
Transfer Station									
Transfer Station Fees	\$550,000	\$584,434.66	\$570,000	\$545,467.41	\$24,532.59	95.7%	\$570,000	0.0%	
Transfer Station Scale Fees	\$6,000	\$17,197.69	\$15,000	\$14,733.42	\$266.58	98.2%	\$15,000	0.0%	
Transfer Station Sticker Fees	\$25,000	\$22,756.00	\$25,000	\$13,890.00	\$11,110.00	55.6%	\$25,000	0.0%	
Host Comm Fees - CWM	\$33,000	\$36,152.15	\$33,000	\$31,610.63	\$1,389.37	95.8%	\$33,000	0.0%	
Sale of Metal	\$32,000	\$28,294.50	\$30,000	\$20,060.87	\$9,939.13	66.9%	\$22,000	-26.7%	
Grants	\$0	\$0.00	\$0	\$0.00	\$0.00	0.0%	\$0	0.0%	
Tire Disposal Fees	\$10,000	\$20,376.00	\$15,000	\$19,483.00	(\$4,483.00)	129.9%	\$15,000	0.0%	\$121,303 from fund balance for excavator
Capital replacement	\$82,000	\$82,000.00	\$35,000	\$0.00	\$35,000.00	0.0%	\$156,303	346.6%	
Total Revenues	\$738,000	\$791,211.00	\$723,000	\$645,245.33	\$77,754.67	89.2%	\$836,303	15.7%	
TOTAL REVENUE	\$1,856,300	\$2,078,184.36	\$1,924,500	\$1,742,098.37	\$182,401.63	90.5%	\$2,085,066	8.3%	

Rutland County Solid Waste District 2020 Draft Budget Plan

2020 Draft Budget Plan	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2019 Actual 10-31-19	Difference 2019	% Used 2019	FY 2020 Budget	% Incr/Decr	Note
EXPENSES									
ADMINISTRATION									
Salaries-Gen	\$233,108	\$236,988.61	\$290,226	\$238,197.96	\$52,028.04	82.1%	\$271,582	-6.4%	
Payroll Tax-Gen	\$17,833	\$22,499.14	\$22,202	\$22,653.08	(\$451.08)	102.0%	\$20,776	-6.4%	
Workers Comp-All	\$54,760	\$28,801.00	\$54,760	\$29,773.00	\$24,987.00	54.4%	\$34,055	-37.8%	
Unemployment-All	\$12,000	\$12,476.10	\$15,000	\$10,577.10	\$4,422.90	70.5%	\$15,000	0.0%	
Retirement-All	\$22,882	\$27,112.06	\$28,112	\$25,112.39	\$2,999.61	89.3%	\$25,280	-10.1%	
Health Insurance-Gen	\$45,026	\$38,736.16	\$47,903	\$39,381.60	\$8,521.40	82.2%	\$52,347	9.3%	
Office Expenses	\$25,000	\$24,832.90	\$22,000	\$20,251.99	\$1,748.01	92.1%	\$33,900	54.1%	+ paint/carpet
Cash Short and Over	\$0	\$0.00	\$0	\$0.00	\$0.00	0.0%	\$0		
Audit	\$13,200	\$8,000.00	\$12,000	\$20,375.00	(\$8,375.00)	169.8%	\$15,500	29.2%	
Legal Fees	\$5,000	\$54,687.53	\$5,000	\$13,957.70	(\$8,957.70)	279.2%	\$13,000	160.0%	
Professional Fees	\$500	\$8,102.35	\$0	(\$7,146.18)	\$7,146.18	0.0%	\$0	240.0%	
Sales/Haz Tax	\$0	\$425.99	\$500	\$584.57	(\$84.57)	116.9%	\$700	40.0%	
Advertising/Printing	\$12,000	\$2,476.85	\$2,800	\$8,098.18	(\$5,298.18)	289.2%	\$3,500	25.0%	
Property & Liability	\$0	\$79.00	\$12,000	\$11,264.80	\$735.20	93.9%	\$30,496	154.1%	
P. O. Liability Insurance	\$10,800	\$10,884.40	\$598	\$0.00	\$598.00	0.0%	\$598	0.0%	
Postage	\$1,800	\$2,540.32	\$2,000	\$2,476.78	(\$476.78)	123.8%	\$2,000	0.0%	
Utilities	\$9,000	\$9,360.29	\$9,000	\$7,260.22	\$1,739.78	80.7%	\$10,000	11.1%	
Interest Expense	\$0	\$666.67	\$0	\$0.00	\$0.00	0.0%	\$0		
Dues, Subcr. & Meetings	\$12,000	\$9,078.44	\$12,000	\$9,622.45	\$2,377.55	80.2%	\$13,500	12.5%	
Travel Reimb	\$1,200	\$1,192.25	\$1,200	\$716.11	\$483.89	59.7%	\$1,200	0.0%	
Repairs & Maintenance	\$500	\$0.00	\$200	\$8,086.78	(\$7,886.78)	4043.4%	\$200	0.0%	
Equipment Expense	\$500	\$0.00	\$200	\$0.00	\$200.00	0.0%	\$200	0.0%	
Uncollectible Account Expense	\$500	\$1,367.60	\$500	\$672.85	(\$172.85)	134.6%	\$500	0.0%	
Enforcement	\$10,500	\$9,960.00	\$10,500	\$9,300.00	\$1,200.00	88.6%	\$10,500	0.0%	
Misc Expenses-Gen	\$300	\$50.00	\$300	\$1,221.24	(\$921.24)	407.1%	\$300	0.0%	1.6K water/sewer
Capital Reserve Fund	\$50,000	\$82,000.00	\$50,000	\$0.00	\$50,000.00	0.0%	\$50,000	0.0%	\$19.5K Ins
Vehicle Replacement Fund	\$5,000	\$0.00	\$5,000	\$0.00	\$5,000.00	0.0%	\$5,000	0.0%	\$25K Repairs
MRF Utilities, Insurance, Repairs	\$46,100	\$21,326.60	\$46,100	\$26,897.20	\$19,202.80	58.3%	\$106,100	130.2%	\$60K Stormwater
WWW Site	\$1,200	\$549.95	\$500	\$0.00	\$500.00	0.0%	\$1,500	200.0%	needs updates
Total Direct Expenses	\$590,709	\$614,194.21	\$650,601	\$499,334.82	\$151,266.18	76.7%	\$717,733	10.3%	
Net Income	\$147,991	\$290,046.11	\$185,199	\$278,074.07	(\$92,875.07)	150.1%	\$174,107	-6.0%	
RECYCLING									
Recycling Pulls Towns	\$10,000	\$19,366.17	\$15,000	\$25,251.49	(\$10,251.49)	168.3%	\$20,000	33.3%	
Town Recycling Profit	\$8,000	\$4,247.95	\$6,500	\$184.48	\$6,315.52	2.8%	\$5,000	-23.1%	
Salaries - RCY	\$25,272	\$40,341.35	\$29,223	\$48,360.81	(\$19,137.81)	165.5%	\$15,500	-47.0%	
Payroll Tax-RCY	\$1,933	\$7,160.69	\$2,236	\$7,510.94	(\$5,274.94)	335.9%	\$1,186	-47.0%	
Health Insurance-RCY	\$5,853	\$3,087.55	\$6,000	\$2,988.49	\$3,011.51	49.8%	\$2,057	-65.7%	
Operating Supplies-RCY	\$2,000	\$1,087.46	\$2,000	\$1,592.88	\$407.12	79.6%	\$2,000	0.0%	
Processing Fees-RCY	\$27,000	\$24,419.64	\$25,000	\$21,720.96	\$3,279.04	86.9%	\$25,000	0.0%	
Repairs & Maintenance-RCY	\$2,500	\$0.00	\$500	\$0.00	\$500.00	0.0%	\$500	0.0%	

Rutland County Solid Waste District 2020 Draft Budget Plan

2020 Draft Budget Plan	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2019 Actual 10-31-19	Difference 2019	% Used 2019	FY 2020 Budget	% Incr/Decr	Note
Yard Waste Expense-RCY	\$60,000	\$62,528.00	\$60,000	\$40,430.20	\$19,569.80	67.4%	\$60,000	0.0%	
Compost Exp-RCY	\$15,000	\$0.00	\$1,000	\$2,263.68	(\$1,263.68)	226.4%	\$1,000	0.0%	
Education Expense	\$5,000	\$3,500.00	\$4,500	\$3,500.00	\$1,000.00	77.8%	\$4,500	0.0%	
Lease Expense/Vehicle Rep.									
Fuel - Truck RCY	\$1,000	\$830.67	\$1,000	\$509.09	\$490.91	50.9%	\$1,000	0.0%	
Municipal TS Expense									
Total Direct Expenses	\$163,558	\$166,569.48	\$152,959	\$154,313.02	(\$1,354.02)	100.9%	\$137,743	-9.9%	
Net Income	-\$78,358	(\$64,578.02)	-\$61,759	(\$76,975.44)	\$15,216.44	0.0%	-\$58,543	-5.2%	
C & D									
Salaries-C&D	\$9,218	\$9,909.25	\$9,728	\$7,835.56	\$1,892.44	80.5%	\$6,008	-38.2%	
Payroll Tax-C&D	\$832	\$758.05	\$832	\$599.43	\$232.57	72.0%	\$832	0.0%	
Health Insurance-C&D	\$1,455	\$1,762.99	\$1,518	\$1,623.44	(\$105.44)	106.9%	\$1,507	-0.8%	
Operating Supplies-C&D	\$1,000	\$0.00	\$500	\$0.00	\$500.00	0.0%	\$500	0.0%	
Repairs & Maintenance-C&D	\$1,000	\$0.00	\$1,000	\$0.00	\$1,000.00	0.0%	\$1,000	0.0%	
C&D Hauling	\$20,000	\$6,373.80	\$10,000	\$33,583.05	(\$23,583.05)	335.8%	\$10,000	0.0%	
Disposal & Tub Grinding-C&D	\$15,000	\$5,134.50	\$10,000	\$13,404.58	(\$3,404.58)	134.0%	\$10,000	0.0%	
Lease Expense									
Total Direct Expenses	\$48,505	\$23,938.59	\$33,578	\$57,046.06	(\$23,468.06)	169.9%	\$29,847	-11.1%	
Capital Expenses									
Replacement Loader							\$125,000		Excavator from FB
Net Income	\$103,495	\$199,050.59	\$153,422	\$133,895.34	\$19,526.66	87.3%	\$32,153	-79.0%	
HHW									
Salaries-HHW	\$52,933	\$71,981.42	\$72,163	\$57,204.08	\$14,958.92	79.3%	\$70,695	-2.0%	
Payroll Tax-HHW	\$4,049	\$3,266.99	\$5,520	\$3,388.38	\$2,131.62	61.4%	\$5,408	-2.0%	
Health Insurance-HHW	\$25,548	\$7,282.62	\$25,996	\$7,261.88	\$18,734.12	27.9%	\$11,069	-57.4%	
Operating Supplies-HHW	\$12,000	\$8,723.23	\$10,000	\$7,807.08	\$2,192.92	78.1%	\$10,000	0.0%	
Utilities-HHW	\$4,000	\$3,593.12	\$4,000	\$3,795.66	\$204.34	94.9%	\$4,000	0.0%	
Training-HHW	\$2,000	\$1,266.62	\$1,500	\$1,867.98	(\$367.98)	124.5%	\$1,500	0.0%	
Advertising-HHW	\$500	\$421.50	\$500	\$475.20	\$24.80	95.0%	\$500	0.0%	
Repairs & Maintenance-HHW	\$1,000	\$0.00	\$500	\$0.00	\$500.00	0.0%	\$500	0.0%	
HHW Disposal	\$70,000	\$81,261.00	\$75,000	\$66,773.70	\$8,226.30	89.0%	\$75,000	0.0%	
Lease Expense/Vehicle Repl.									
Fuel - HHW	\$300	\$197.76	\$300	\$433.94	(\$133.94)	144.6%	\$300	0.0%	
Misc-HHW	\$400	\$0.00	\$400	\$0.00	\$400.00	0.0%	\$400	0.0%	
Total Direct Expenses	\$172,730	\$177,994.26	\$195,879	\$149,007.90	\$46,871.10	76.1%	\$179,372	-8.4%	
Capital Expenses									
Net Income	-\$92,730	-\$120,241.86	-\$110,879	(\$97,920.73)	(\$12,958.27)	-16%	-\$94,372	-14.9%	
FOOD WASTE									
Salaries-FOOD WASTE	\$3,557	\$3,623.10	\$3,764	\$2,895.28	\$868.72	76.9%	\$3,764	0.0%	
Payroll Tax-FOOD WASTE	\$272	\$277.19	\$288	\$221.50	\$66.50	76.9%	\$288	0.0%	
Rut Nat Res Fee									
Health Ins-FOOD WASTE	\$487	\$441.07	\$508	\$426.90	\$81.10	84.0%	\$427	-16.0%	

Rutland County Solid Waste District 2020 Draft Budget Plan

2020 Draft Budget Plan	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2019 Actual 10-31-19	Difference 2019	% Used 2019	FY 2020 Budget	% Incr/Decr	Note
Compost collection cost	\$42,200	\$3,874.27	\$1,000	\$1,493.54	(\$493.54)	149.4%	\$1,000	0.0%	
Fuel -Truck	\$300	\$197.76	\$0	\$0.00	\$0.00	0.0%	\$0	0.0%	
Vehicle Replacement	\$400	\$0.00	\$0	\$0.00	\$0.00	0.0%	\$0	0.0%	
Capital Improvement									
Total Direct Expenses	\$47,216	\$8,413.39	\$5,560	\$5,037.22	\$522.78	90.6%	\$5,479	-1.5%	
Net Income	\$15,184	-\$8,413.39	-\$3,060	(\$4,959.22)	\$1,899.22		\$244	-108.0%	
TRANSFER STATION									
Salaries-TS	\$136,189	\$163,835.89	\$211,797	\$177,319.15	\$34,477.85	83.7%	\$180,555	-14.8%	
Payroll Tax-TS	\$10,418	\$6,301.62	\$16,202	\$6,310.44	\$9,891.56	38.9%	\$13,812	-14.7%	
Health Insurance-TS	\$50,060	\$45,402.42	\$52,624	\$46,998.61	\$5,625.39	89.3%	\$45,224	-14.1%	
Operating Supplies-TS	\$17,000	\$25,411.99	\$15,000	\$9,997.90	\$5,002.10	66.7%	\$15,000	0.0%	
Utilities-TS	\$10,000	\$12,027.39	\$12,000	\$10,068.71	\$1,931.29	83.9%	\$12,000	0.0%	
Equipment	\$82,000	\$48,604.50	\$35,000	\$26,082.92	\$8,917.08	74.5%	\$30,000	-14.3%	
Repairs & Maintenance-TS	\$10,000	\$630.50	\$6,000	\$1,600.17	\$4,399.83	26.7%	\$6,000	0.0%	
Host Community Fee	\$33,000	\$39,656.90	\$33,000	\$33,678.27	(\$678.27)	102.1%	\$33,000	0.0%	
MSW Disposal	\$420,715	\$511,817.04	\$435,000	\$430,834.42	\$4,165.58	99.0%	\$435,000	0.0%	
Tire Disposal	\$10,500	\$17,150.00	\$15,600	\$14,650.00	\$950.00	93.9%	\$15,600	0.0%	
Metal to CWM	\$4,500	\$6,859.43	\$4,500	\$3,285.45	\$1,214.55	73.0%	\$4,500	0.0%	
Rubbish Hauling-TS	\$47,000	\$51,855.44	\$47,000	\$48,604.12	(\$1,604.12)	103.4%	\$47,000	0.0%	
Capital Expense Paving							\$50,000	0.0%	Stormwater
Asbestos Disposal	\$2,200	\$0.00	\$2,200	\$1,448.00	\$752.00	65.8%	\$2,200	0.0%	
Total Direct Expenses	\$833,582	\$929,553.12	\$885,923	\$810,878.16	\$75,044.84	91.5%	\$889,892	0.4%	
Net Income	-\$95,582	-\$138,342.12	-\$162,923	(\$165,632.83)	\$2,709.83	0.0%	-\$53,589	-67.1%	
TOTAL REVENUES	\$1,856,300	\$2,078,184.36	\$1,924,500	\$1,742,098.37	\$182,401.63	90.5%	\$2,085,066	8.3%	
TOTAL EXPENSES	\$1,856,300	\$1,920,663.05	\$1,924,500	\$1,675,617.18	\$248,882.82	87.1%	\$2,085,066	8.3%	
VARIANCE	\$0	\$157,521.31	\$0	\$66,481.19	(\$66,481.19)		\$0	0.0%	
	FY2018 Budget	FY2018 YTD 11/30/2018	FY2019 Budget	FY 2019 Actual 10-31-19	Difference	% Used 2019	FY 2020 Budget	% Incr/Decr	Note
RCSWD MRF									
REVENUES									
Interest Revenue	\$0	\$3.40	\$0	\$3.74	\$3.16	0.0%	\$3	0.0%	
Rent Income	\$33,973	\$36,468.68	\$37,764	\$50,575.90	\$0.83	133.9%	\$54,314	0.0%	
Other Financing Source	\$40,000	\$21,326.60	\$31,100	\$26,897.20	-\$4,202.80	86.5%	\$31,000	0.0%	
Total MRF Revenues	\$73,973	\$57,798.68	\$68,864	\$77,476.84	-\$4,198.81	112.5%	\$85,317	19.3%	
EXPENSES									
Office Expenses	\$0	\$0.00	\$0	\$0.68	\$1.02	0.0%	\$0	0.0%	
Operating Supplies	\$0	\$726.80	\$0	\$204.00	\$204.00	0.0%	\$0	0.0%	
Professional Fees			\$0	\$1,250.00	\$1,250.00	0.0%	\$0	0.0%	
Insurance	\$19,500	\$0.00	\$0	\$0.00	\$0.00	0.0%	\$0	0.0%	
Prop & Liability	\$0	\$16,326.60	\$16,897	\$16,897.20	\$16,897.20	100.0%	\$16,897	0.0%	
Repairs & Maintenance	\$18,747	\$1,460.00	\$18,747	\$300.00	\$300.00	1.6%	\$3,899	0.0%	

Rutland County Solid Waste District 2020 Draft Budget Plan

2020 Draft Budget Plan	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2019 Actual 10-31-19	Difference 2019	% Used 2019	FY 2020 Budget	% Incr/Decr	Note
Scales/Weighing	\$0	\$300.00	\$0	\$5,286.32	\$5,311.32	0.0%	\$0	0.0%	
Water & Sewer	\$1,200	\$1,268.00	\$1,200	\$887.00	\$1,303.42	73.9%	\$1,200	0.0%	
Depreciation Expense	\$41,238	\$46,780.65	\$46,773	\$46,780.65	\$62,374.16	100.0%	\$63,321	0.0%	
Misc Expenses	\$0	\$0.00	\$1,953	\$2.04	\$2.04	0.1%	\$0	-0.1%	
Total MRF Expenses	\$80,685	\$66,862.05	\$85,570	\$71,607.89	\$87,643.16	83.7%	\$85,317	-0.3%	
Net Income	-\$6,712	-\$9,063.37	-\$16,706	\$5,868.95	-\$91,841.97		\$0		
Total Revenues MRF	\$73,973	\$57,798.68	\$68,864	\$77,476.84	-\$4,198.81	112.5%	\$85,317	0.0%	
Total Expenses MRF	\$80,685	\$66,862.05	\$85,570	\$71,607.89	\$87,643.16	83.7%	\$85,317	-0.3%	
Variance	\$4,500	-\$9,063.37	-\$16,706	\$5,868.95	-\$91,841.97		\$0		